

London Borough of Hammersmith & Fulham

Report to: Health and Wellbeing Board

Date: 24/03/2021

Subject: Hammersmith & Fulham Integrated Care Partnership Draft Priorities

Report of: Margot Williams, H&F ICP Programme Manager

Responsible Director: Lisa Redfern, Strategic Director of Social Care and H&F ICP Board Co-chair

Summary

The Hammersmith & Fulham Integrated Care Partnership (H&F ICP) has now agreed five priorities, which aren't set in stone, to address through its work that meet the identified needs of residents across the life course, with a central aim of preventing and reducing health inequalities that have been exacerbated by the Covid-19 pandemic, building on the learning from the increased collaborative working between health, social care and community & voluntary sector partners during the last year. The priorities are:

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| ❖ Staying well | We support people of all ages to live well and support communities and voluntary organisations to develop & mobilise support/community assets. |
| ❖ Living with illness | Keep people of all ages well at home, avoid admissions unless necessary and ensure good transitions between care sectors. |
| ❖ All age mental health | Partners unite to rapidly tackle the impact of Covid-19 on mental wellbeing across the lifecourse with a long-term focus on the development and delivery of holistic mental wellbeing support. |
| ❖ Recovery | Restoration of health and care services based on learning from Covid-19 and most pressing needs. |
| ❖ ICP and PCN development | Develop the ICP to be delivery focussed with PCNs at the heart of local communities. |

Within the above priorities, the following have been identified as the immediate areas of focus:

- Diabetes
- Frailty
- Implementation of the mental health integrated network teams (MINT) model
- Health and wellbeing

The purpose of this paper is to present the draft priorities and areas of focus to the Health and Wellbeing Board for discussion and feedback to the H&F ICP.

Recommendations

1. The Board are asked to note the report and comment on the draft priorities and areas of focus.

Wards Affected: All

H&F Values

Please state how the subject of the report relates to our values – delete those values which are not appropriate

Our Values	Summary of how this report aligns to the H&F Priorities
• Building shared prosperity	<i>Brief details of any impact of the proposals in the report on businesses in the Borough</i>
• Creating a compassionate council	
• Doing things with local residents, not to them	
• Being ruthlessly financially efficient	
• Taking pride in H&F	
• Rising to the challenge of the climate and ecological emergency	

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Background Papers Used in Preparing This Report

None.

1. Background

- 1.1 During the first peak of the Covid-19 pandemic in 2020, the H&F ICP paused its formal business to support partners in prioritising their operational responses. An alternative governance structure was put in place to facilitate the increased collaboration required between health and social care during this time.
- 1.2 The ICP resumed its formal business in September 2020 at a 'reset' meeting of its board, at which the Council was agreed as part of a new co-chairing arrangement, signalling a renewed commitment to working together with health, community, and voluntary sector partners to improve the health and wellbeing of H&F residents through the delivery of integrated care.
- 1.3 Since this time, the ICP has been engaged in 'resetting' its priorities to ensure it continues to address the health and wellbeing challenges in the borough and tackle the health inequalities highlighted by Covid-19.
- 1.4 To support a 'grass roots' approach the ICP has facilitated virtual workshops within three H&F primary care networks (South Fulham, Babylon GP at Hand and Hammersmith & Fulham Partnership) through their patient participation groups to understand the patient and resident perspective on integrated care and inform the renewed areas of focus. Workshops for the remaining two PCNs, Central and North, were, at the time, unable to progress due to Covid and plans are in development to support their engagement through alternative forums.
- 1.5 Alongside these developments, the North West London Integrated Care System (NWL ICS) implemented a leadership framework for borough partnerships across the North West London sector, known as ICP Leadership 'quartet' teams. These teams are comprised of a lead from social care, community services, primary care and mental health, supported by the local CCG Borough Director and one of the 'quartet' members assuming an overall Borough Lead position, responsible for the development of integrated care on behalf of the ICP.
- 1.6 Signalling a further commitment to partnership working and driving local integration, the new Leadership 'quartet' Team has agreed to facilitate a key development for the ICP that places the ICP Board as central to the

arrangements for the delivery of integrated care, with a greater focus on preventing and reducing health inequalities in the borough. It is also intended that through the evolution of the current ICP governance arrangements, the ICP Board will have a clear link to the Health and Wellbeing Board.

- 1.7 In March 2021, the ICP facilitated a board development session, led by its co-chairs, at which all partners were asked to participate in discussions about the development of future priorities based on the outputs of the PCN workshops, board conversations, individual organisational aspirations for integrated care and learning from the Covid-19 response.
- 1.8 The ICP recognises the value of the learning gained from the Covid-19 response and the importance of building on collaborative programme such as the vaccine hesitancy work between health, social care and the community & voluntary sector, as an example.
- 1.9 The draft priorities and areas of focus are intended to reflect the new ways of working outlined above, with a shared commitment to embed the learning from recent months and build on the increased collaboration between sectors to develop partnership approaches to tackling health inequalities.

2. Next steps

- 2.1 To maintain the momentum built in recent months, the intention is to evolve the current ICP governance arrangements to facilitate rapid work-up of the areas of focus and continue to develop the ICP as the forum in which plans are agreed to further integration across the borough, with a clear link to the Health and Wellbeing Board.